# **ODATALOGIC**



# 15<sup>th</sup> Needham Growth Conference

New York 15<sup>th</sup> January, 2013



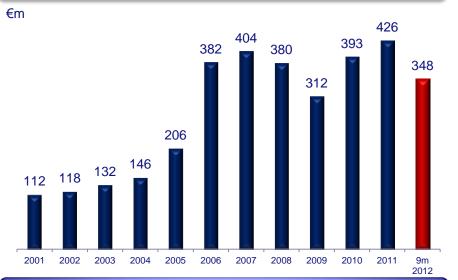


- **+** GROUP OVERVIEW
- **♦** STRATEGY AND OUTLOOK
- **→** APPENDIX

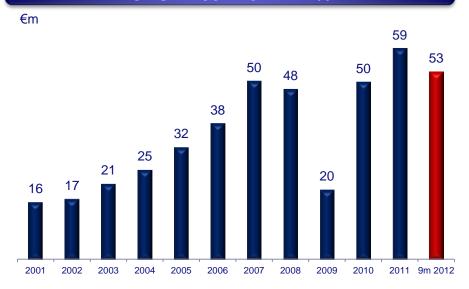


- Global leader in Automatic Identification with a specific focus on Automatic Data Capture and Industrial Automation markets
- → World-class total solutions provider in retail, manufacturing, healthcare and transportation & logistics industries and producer of bar code readers, data collection mobile computers and vision systems
- → Founded in 1972 in Bologna, Italy and listed on the STAR Segment of the Italian Stock Exchange since 2001
- → Over 2,400 employees
- Direct presence in 30 countries worldwide selling to over 100 countries
- → More than 1,000 partners worldwide

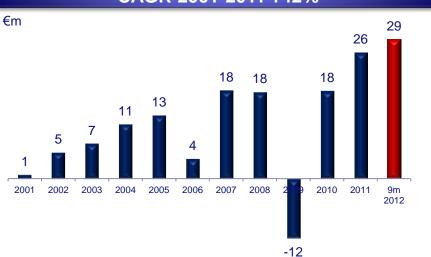




EBITDA CAGR 2001-2011 +14%



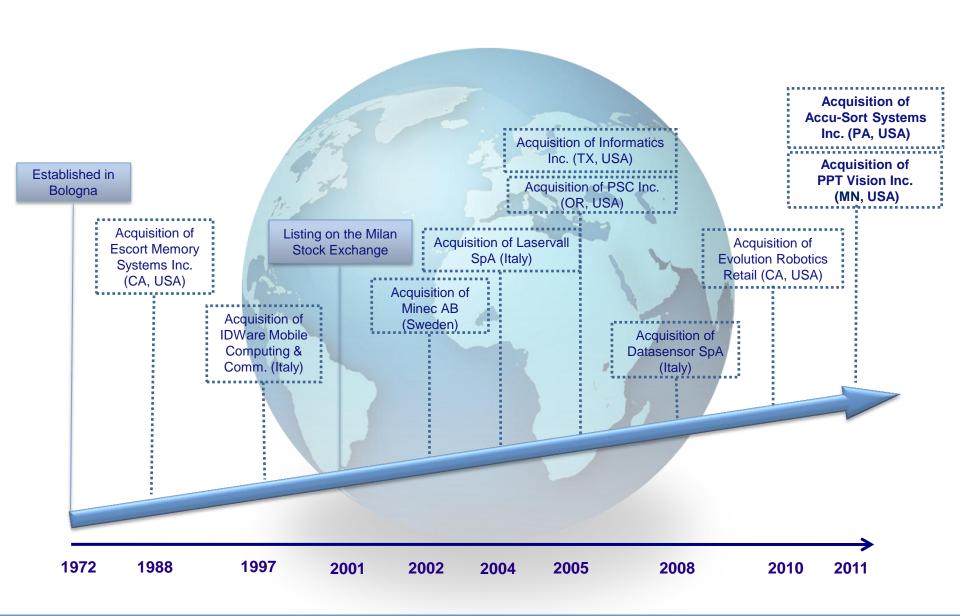
### NET INCOME CAGR 2001-2011 +42%



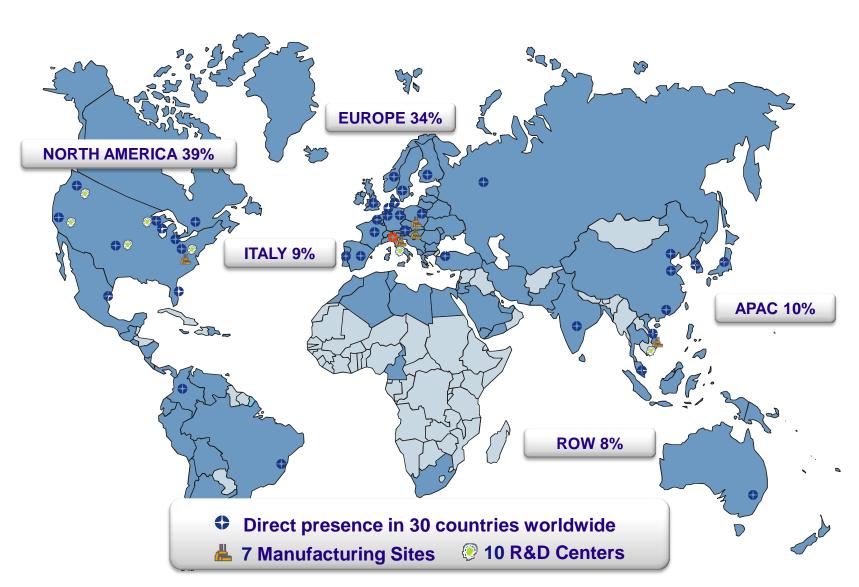
→ Strong consistent growth across key indicators reflecting investments in innovation, M&A and improvements in efficiency and productivity

# A History of Growth through Acquisitions









Note: Breakdown by area based on 2011 revenues (Datalogic + Accu-Sort Systems)

# ...to Improve Service for Global Clients



- → More than 1,000 partners worldwide
- Longstanding relations with the biggest retailers, couriers and automotive manufacturers in the world
- → Over 400 installations of Self Shopping in Europe
- → Over 1,000 reading stations installed in more than 100 airports worldwide













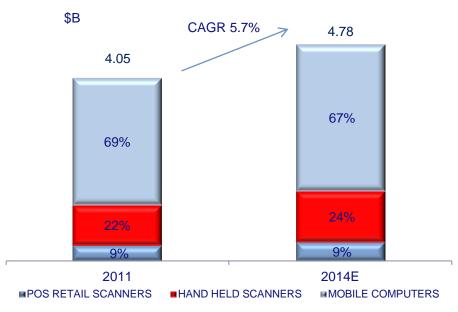
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# Worldwide Market Trend: ADC and IA



### **Automatic Data Capture**

- + ADC addressable market grew at a slower pace in 2012 due to the economic crisis, expected to recover as of 2013
- Major improvements expected in Asia Pacific and Americas with a CAGR 2011-2014 over 8% and 6% respectively



### **Industrial Automation**

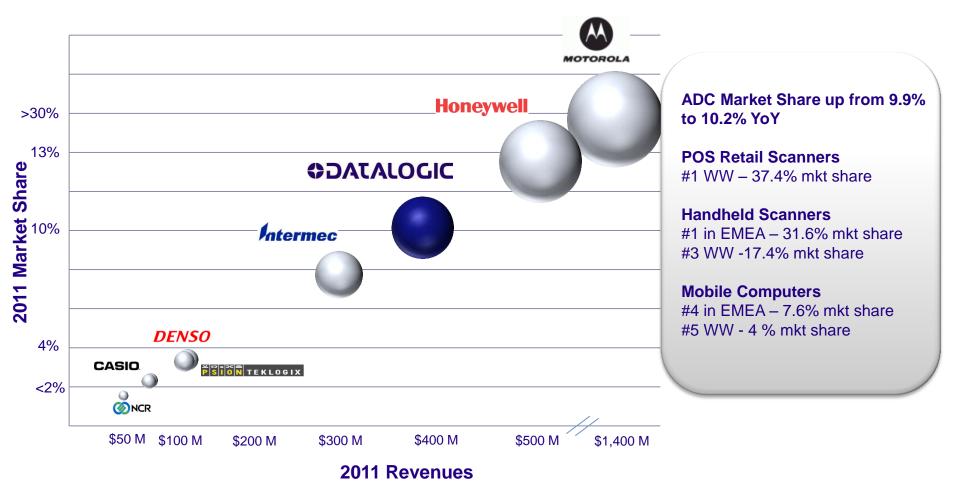
- Very fragmented IA industry with potential addressable markets worth \$3B in the Inductive Proximity and ASMV Systems
- Growing technology convergence (laser and vision based technology) expected to set the tone for future investments



Source VDC 2012 (base year 2011)

# **Datalogic Positioning ADC: 10% Market Share**





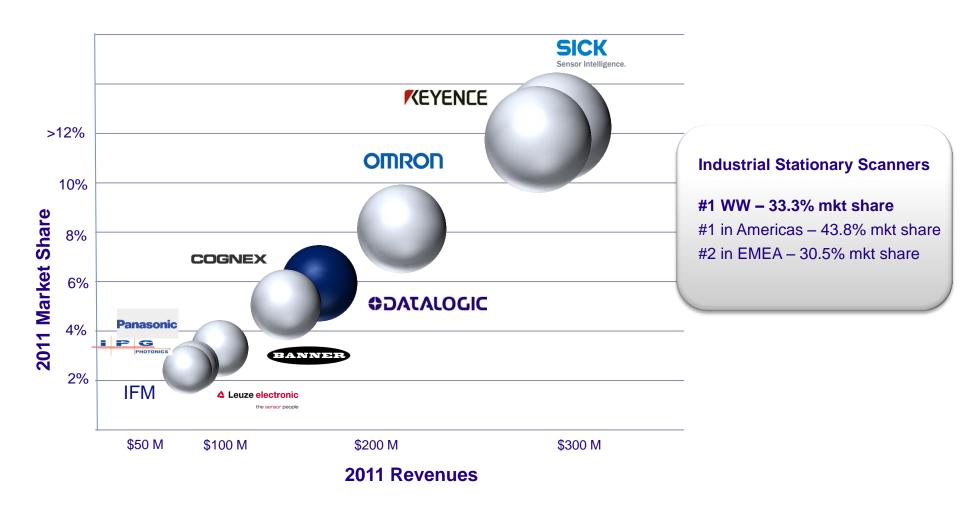
**2011 ADC Available Market** including POS Retail Scanners, Handheld Scanners and Mobile Computers (Hand Held, PDA and Fork-Lift Vehicles Mounted Computer) segments

Honeywell improved positioning thanks to the acquisition of EMS Technologies in mid 2011



# **Datalogic Positioning IA: 6% Market Share**





**2011 IA Available Market** including Industrial Barcode Scanners, Imagers, Photoelectric Sensors, Safety Light Curtains, Smart Cameras/Vision Sensors, Laser Marking and Dimensioner segments (Postal Material Handling and Integrated Solutions Group not included)



Source (\*) VDC 2012 (base year 2011) - Market Researches and Management's Best Estimate

# **Datalogic Strategy: Three Major Strengths**

**ODATALOGIC** 

# AUTOMAII C DATACAPIURE

Customer Solutions

Technological Innovation

Efficiency and Productivity



# Technical Innovation: Leverage a new Platform





- Continuous investments in R&D provide new fuel
   to enhance reference market growth
- Strengthen development through a new Technology Platform (IP Tech)
- Focus on Vision and Imaging technologies
- → Develop breakthrough innovation in Self Checkout and Automatic Scanning solutions
- Research & Development investments around 7% on sales
  - + 32 **new products** in 2011
  - A large and growing portfolio of over1,000 patents
  - → 10 Research & Development Centers
  - + 25% of sales from new products

# **Customer Solutions in Reference Markets**







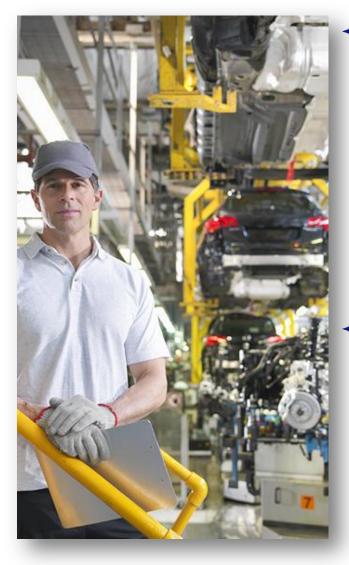
### Protect Leadership and Leverage Cash Flow



- ★ A complete product and solutions range to meet customers' needs more effectively and promptly
- → Reengineer Go To Market Model in large, under served and fast growing geographies and Vertical markets to gain market share:
  - → Improve Hand Held Scanners, Mobile Computers and Fixed Retail Scanners sales in North America
  - → Increase Hand Held Scanners revenues in Greater China, SE Asia, Latin America and Emerging Europe
  - → Focus on high growth global Healthcare and Pharma markets



### Leading Player in FA and T&L



- Increase penetration in large regions and fast growing geographies:
  - → Gain market shares in North America, by distribution network and FA business
  - → Drive above market growth in EMEA by T&L solutions revenues
  - → Boost growth in under served countries like China, Korea, Turkey and Brazil
- ► Exploit reorganization by market addressing high growth verticals and high end solutions:
  - → Factory Automation: focus on target industries (Automotive/Tyres, Electronics, OEM/Packaging, OEM/ Clinical, Automated Warehousing)
  - → Transportation & Logistics: expand postal business to a global business and strengthen T&L potential market and solutions range



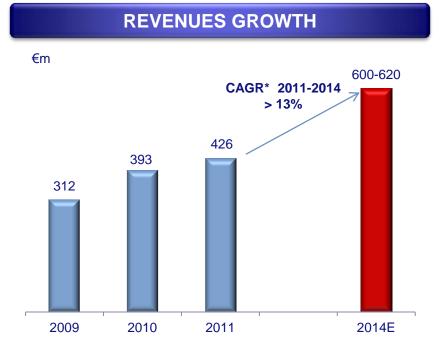
- Group reorganization by market: ADC (Scanning and Mobile integrated)
   and IA divisions
- → Streamlined organization structure by reducing existing operating companies and improved operational efficiency and right-sized cost structure
- → World class performance through the global adoption of best in class Supply Chain Management

### **Automatic Data Capture**

- → A new integrated Global Supply Chain
- → Fully leverage Vietnam plant capability with 80% of total production in 2012
- Vietnam Plant capacity ready for SMT and 14 product lines, counting approx.
   600 employees

### **Industrial Automation**

→ Operational integration of Accu-Sort Systems and PPT Vision to leverage the position of the Group in the IA market as leader in the Industrial Bar Code Scanners segment



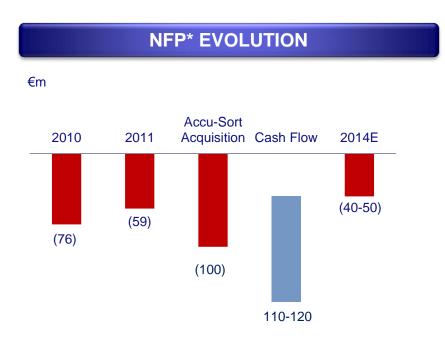
### **EBITDA GROWTH** €m 105-110 CAGR\* 2011-2014 > 23% 59.2 17%-18% 49.8 14% 13% 19,7 6% 2014E 2009 2010 2011 ■ EBITDA ▲ EBITDA Margin

- → Revenues 2011-2014 CAGR growth >13% (around 7% on a like for like basis) above market average
- + Strong improvement of EBITDA, CAGR 2011-2014 of around 23% (around 14% on a like for like basis) expected in a range of 105-110 M Euro
- **→ EBITDA margin** from 14% in 2011 to 17-18% in 2014

<sup>\*</sup> CAGR 2011-2014 on a like for like basis at around 7%

\* CAGR 2011-2014 on a like for like basis at around 14%







- → Strong cash generation: Net Debt/Equity ratio < 20% and Net Debt/EBITDA < 0.5X</p>
- → Investment in CAPEX stable at around 2% of revenues per year
- + 2014 ROE target around 22%-23%
- → M&A activity not included but acquisitions could improve growth:
  - → Focus on Emerging markets
  - **→** Focus on **Vison**

<sup>\*</sup> Gross of dividends



# Strong positioning in the Industry



### **Sound Prospects**



# Strong Investment Case

- Worldwide leader in the ADC and IA markets
- Balanced presence across markets / segments
- Leader in technology and innovation
- + Strong management team
- → Over 1,000 partners

- → Proven track records
- Strong potentialfrom acquiredcompanies
- High marginalityleveraging onworldwide production
- Strong cashgenerator to sustainfuture growth

- Growth above major competitors
- → Datalogic trades at a high discount on peers on an earnings basis
- Potential from acquisitions not yet priced in





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## **Stock and Governance**



Market Segment: STAR MTA

Reuters Code: DAL.MI

**Bloomberg Code**: DAL IM

**Number of Outstanding Shares: 58,446,491** 

Share Par-Value: 0.52 Euro each

Ticker: DAL

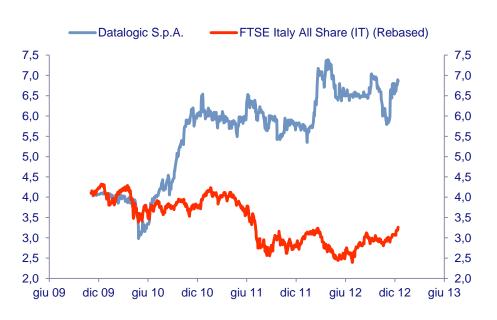
**Price** (January 10<sup>th</sup>, 2013): 6.85 Euro

Market Cap (January 10th, 2013): 387.5 M Euro

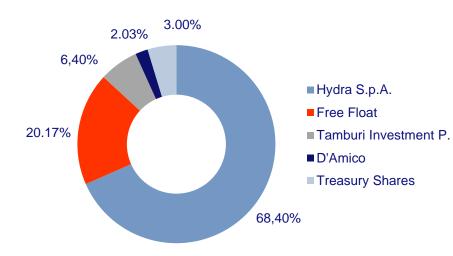
**Specialist:** Intermonte SIM

Auditing Company: Reconta, Ernst & Young

### **DATALOGIC PRICE PERFORMANCE**



### SHAREHOLDERS' STRUCTURE



# 9 Months 2012 Consolidated P&L



000€	Last Year 9M 2011	%	Actual 9M2012	%	Var %	FY2011	%
Revenues	317,311	100.0%	347,536	100.0%	9.5%	425,533	100.0%
cogs	(168,583)	-53.1%	(185,099)	-53.3%		(228,937)	-53.8%
Gross Operating Margin	148,728	46.9%	162,437	46.7%	9.2%	196,596	46.2%
Other revenues	1,869	0.6%	6,299	1.8%		2,395	0.6%
R&D	(19,424)	-6.1%	(23,824)	-6.9%		(26,191)	-6.2%
Distribution Costs	(59,126)	-18.6%	(63,608)	-18.3%		(80,080)	-18.8%
Administrative expenses	(30,262)	-9.5%	(34,046)	-9.8%		(42,278)	-9.9%
Other operating expenses	(1,207)	-0.4%	(1,812)	-0.5%		(1,681)	-0.4%
Total operating expenses and others	(110,019)	-34.7%	(123,290)	-35.5%	12.1%	(150,230)	-35.3%
Ordinary Operating Profit (EBITANR) (*)	40,578	12.8%	45,446	13.1%	12.0%	48,761	11.5%
Non recurring costs/rev	(7,541)	-2.4%	(3,805)	-1.1%		(8,372)	-2.0%
Amort. Intang. Assets from acquis.	(3,044)	-1.0%	(4,230)	-1.2%		(3,949)	-0.9%
Operating Profit (EBIT)	29,993	9.5%	37,411	10.8%	24.7%	36,440	8.6%
Financial (costs)/rev.	(5.161)	-1.6%	(5,563)	-1.6%		(6,941)	-1.6%
Results from equity investments	312	0.1%	180	0.1%		373	0.1%
Foreing exchange (costs)/rev.	(166)	-0.1%	83	0.0%		3,337	0.8%
ЕВТ	24,978	7.9%	32,111	9.2%	28.6%	33,209	7.8%
Taxes	(7,737)	-2.4%	(3,526)	-1.0%		(7,294)	-1.7%
Net Income	17,241	5.4%	28,585	8.2%	65.8%	25,915	6.1%
Depreciation	(5,370)	-1.7%	(5,758)	-1.7%		(7,243)	-1.7%
Amortization	(2,618)	-0.8%	(1,482)	-0.4%		(3,185)	-0.7%
EBITDA	48,566	15.3%	52,686	15.2%	8.5%	59,189	13.9%
Exchange rate	1.4065		1.2808			1.3920	

(\*) Ordinary Operating Profit before non recurring costs/revenues and amortization of intangible assets from acquisition (EBITANR)

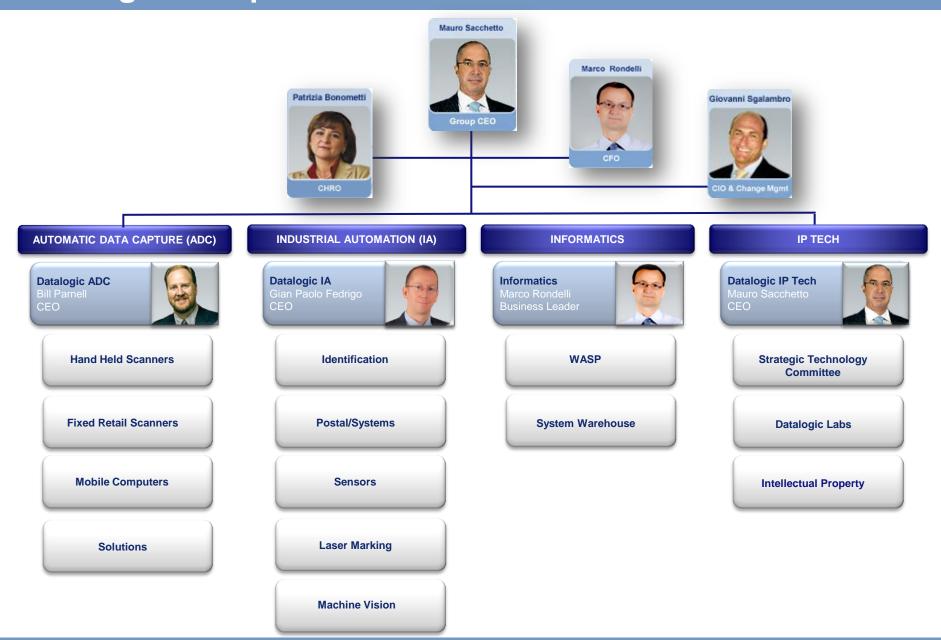


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€000	At 31/12/2011	At 30/09/2012
Intangible fixed assets	42,228	60,952
Goodwill	112,152	181,693
Tangible fixed assets	49,991	50,815
Non Consolidated investments	7,951	12,857
Other fixed assets	31,935	41,310
Total Fixed Assets	244,257	347,627
Net trade account receivables	74,200	102,231
ST account payables	(67,158)	(65,064)
Inventory	59,630	56,424
Trade Working Capital	66,672	93,591
Other current receivables	17,041	28,300
Other ST payables and provision for risk & future charges	(53,869)	(75,893)
Net Working Capital	29,844	45,998
Other LT payables	(22,382)	(23,363)
Employees' severance Indemnity	(6,666)	(6,874)
LT provision for risk & future charges	(15,366)	(3,653)
Net Invested Capital	229,687	359,735
Equity	170,250	192,019
Net Financial Position	(59,437)	(167,716)
Exchange rate	1.2939	1.2930

# **Datalogic Group**





# ADC Market: Datalogic Automatic Data Capture SDATALOGIC









→ Datalogic ADC provides solutions for applications in several sectors, including healthcare, hospitality/entertainment, manufacturing, retail, services and transportation & logistics

Source 2012 (base year 2011)

# **IA Market: Datalogic Industrial Automation**



Industrial Stationary Scanners #1 Worldwide, 33.3% mkt share #1 in Americas, 43.8% mkt share # 2 in EMEA, 30.5% mkt share

Sensors



Safety



**Machine Vision** 



**Laser Marking** 



**Integrated Systems** 



+ A wide range of cutting edge solutions helping industries streamline processes in industrial and logistics applications: more than 200 patents; hundreds of applications for the major logistics operators; exceeding 1,000 reading stations installed in over 100 airports worldwide



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### **NEXT EVENTS**

### March 7, 2013

Approval of the 2012 Datalogic Group year-end Financial Statements

### March 26-27, 2013

STAR Conference, Milan

### **April 23, 2013**

Ordinary Shareholders' Meeting

### May 9, 2013

Approval of the Consolidated Financial Report as of March 31, 2013

### July 30, 2013

Approval of the Consolidated Financial Report as of June 30, 2013

### November 7, 2013

Approval of the Consolidated Financial Report as of September 30, 2013

### **DATALOGIC ON LINE**

www.datalogic.com



# We Welcome Your Questions!



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